



# **Davis Division Academic Senate**

## **Request for Consultation Responses**

### **Provost Allocation-Executive Summary (Budget Model)**

**June 7, 2012**

One component of the Incentive Based Budget Model is a provost allocation. The 1st version of an executive summary describing the Provost Allocation was released on April 25, 2012.

# **Elections, Rules & Jurisdiction**

**May 29, 2012 1:19 PM**

*No response at this time.*

# **Graduate Council**

**June 4, 2012 3:23 PM**

Beyond a concern that graduate education, graduate groups, and TA allocations, be discussed in detail in the future budget planning discussions there was little for us to address in these documents in part because Graduate tuition revenue has not been disaggregated and so is lumped into the Provost's Allocation. That said there was one concrete concern arising from what may be a wording oversight. This refers to the chart on p 15 of the whitepaper. The self-supporting degree program fees are not listed as "net" of expenses returned to campus and we wanted to make sure that was understood.

# Planning & Budget

**May 29, 2012 1:19 PM**

CPB has reviewed the white paper "Incentive-Based Budget Model Provost Allocation". There is a lack of details in the white paper that causes meaningful review to be difficult. CPB understands that part of this lack is due to the nature of the budget process itself. However, CPB has several questions and comments.

- 1) On page 8, it is stated "We anticipate that a larger portion of faculty salary and benefits will be retained at the unit level." It is unclear what this statement means.
- 2) On page 9, it is stated "The Provost Allocation will reflect the Provost and Chancellor's best judgments, but it will be more challenging to explain the rationale for those decisions." CPB is unclear about what is meant by this statement. If there is transparency then the rationale for decisions can be explained. If it is impossible (or challenging) to explain the decisions made then those decisions are questionable.

CPB still remains concerned that there may be unforeseen consequences in this plan may lead to unacceptable outcomes. CPB recommends that a methodology to track and assess the impact of the changes caused by the new budget model be developed and believes that the planned budget and actual expenditures at the unit level should be presented in a clear fashion for review by CPB.

Finally, there is one important principle endorsed by CPB. Decisions on faculty merits and promotions should be insulated from budget considerations. No department should be in a position, for example, of weighing the 'cost of tenure' vs. paying for temporary teaching assistance.

# **Research**

**May 29, 2012 1:19 PM**

*No response at this time.*