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May 26, 2017

Rachael Goodhue
Chair
Davis Division of the Academic Senate

Dear Rachael:

Once again, thank you for your May 16, 2017 letter about the 2017-18 Budget Framework, including the material from CPB. We agree with you about the importance of dialogue and will immediately work with your office to identify opportunities to pursue next steps. Our initial thoughts about next steps follow.

- Schedule a debrief of the budget process that is already in progress to identify any opportunities for more immediate dialogue about the 2017-18 budget, including review of the central administration's budget strategies.
- Identify the preferred formats and venues for budget and financial presentations, including discussion from an all-funds perspective.
- Develop mechanisms for ongoing engagement between the administration and CPB to share information, to help orient new members of the group to the complexities of the budget and budget process, and to foster collaboration on developing a longer-range view of the budget and other campus financial matters. One possibility worth considering might be the creation of a new standing committee to meet on a regular basis that would be comprised of all or part of the CPB along with appropriate representatives from the central administration.
- Discuss the possibility of bringing in an external consultant to review the current state of the campus budget process and budget model. If this pathway is chosen, it would be important to establish the scope and deliverables that would be expected of this consultant so that we can work over the summer to identify a partner for this effort. We would have a goal of starting the effort during the fall quarter, with one idea being that the consultant might work in partnership with the standing joint committee suggested above.

As you know, the campus budget process is proceeding and we want to express our gratitude for the Senate's participation in the various budget meetings. Ken Burtis and Kelly Ratliff continue to be available to attend CPB meetings to present budget and financial information and address any questions that may arise as the committee reviews the budget materials and metrics.

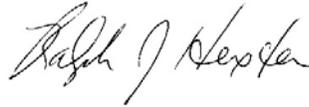
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Thank you for your leadership and engagement on these important topics.

Sincerely,



Gary S. May
Chancellor-designate



Ralph J. Hexter
Interim Chancellor

/am

c: Interim Provost and Executive Vice Chancellor Burtis
Senior Associate Vice Chancellor and Interim Lead Ratliff
Davis Division CPB Chair Powell